# Title 4. Business Regulations Division 15. California School Finance Authority Article 1. Charter School Facilities Program

#### **Section 10151.**

This Article implements that portion of the Charter School Facilities Program established pursuant to Article 12 of Chapter 12.5 of Part 10 of the Education Code and which is the responsibility of the California School Finance Authority.

#### Section 10152. Definitions.

- (a) "Account" shall have the meaning set forth in Education Code section 17078.52(d)(2).
- (b) "Applicant" shall mean the charter school or school district that has applied for financing pursuant to and meets the criteria set forth in Education Code section 17078.53(c).
- (c) "Application" shall mean a completed Form SAB 50-09, as defined and developed by the board, and Form CSFA 03-01, revised 3/04, as developed by the authority and available on its Web site (www.treasurer.ca.gov/csfa/charter/application.pdf) and all other documents required to be submitted to the board and authority. Form CSFA 03-01, revised 3/04, is incorporated by reference for purposes of this Article.
- (d) "Authority" shall have the meaning set forth in Education Code section 17078.52(d)(1).
- (e) "Board" shall mean the State Allocation Board.
- (f) "Charter school" shall mean a school as established in California pursuant to Education Code Section 47600, et seq.
- (g) "Chartering authority" shall mean the school district, county office of education or the State Board of Education that granted a school's petition to become a charter school pursuant to Education Code section 47605.
- (h) "Financial hardship" for purposes of this Article shall mean the demonstrated inability, to the authority's satisfaction, to make lease payments as required in an applicant's lease agreement. The revocation of a school's charter shall not qualify as financial hardship.
- (i) "Financially sound" shall have the meaning set forth in Education Code section 17078.52(d)(4).
- (j) "Material contract" shall mean a contract between a charter school and any vendor that is in excess of 5 percent of charter school gross revenues.
- (k) "Preliminary apportionment" shall have the meaning set forth in Education Code section 17078.52(d)(3).
- (I) "Program" shall mean the Charter School Facilities Program as established pursuant to Article 12 of Chapter 12.5 of Part 10 of the Education Code.

Authority: Section 17078.57, Education Code. Reference: Sections 17078.52, 17078.53, and 17078.57, Education Code; and Title 2, Division 4, Part 26.8 (commencing with section 47600), Education Code.

## Section 10153. Application.

When an applicant voluntarily applies to the board for a preliminary apportionment, as a condition of receiving a preliminary apportionment from the board, the applicant will provide concurrently all information required by the authority as described in section 10155, by submitting a completed Form CSFA 03-01 to the authority. If the information provided in Form CSFA 03-01 is insufficient to allow the authority to determine whether a charter school is financially sound, the authority shall notify the applicant and board, and reserves the right to request such additional information as will be necessary to make the determination.

Authority: Section 17078.57, Education Code. Reference: Sections 17078.52, 17078.53, and 17078.57, Education Code.

## **Section 10154. Financially Sound Determination.**

- (a) A financially sound charter school shall have been a financially capable concern for at least 24 months prior to submission of the application. In addition, a financially sound charter school shall have at least two academic years of instructional operations of a charter school prior to submission of the application.
- (b) Where the application is for construction of a new school, the organization that is applying on behalf of the new school shall demonstrate it has an approved charter or charter amendment for the new school at the time of submission and that it has operated or managed another charter school or charter schools for at least two academic years of instructional operations of a charter school prior to submission of the application. In addition, if the application is for a new school, and the organization applying on behalf of the charter school does not have experience operating other charter schools in California for at least two academic years, the applicant may satisfy the requirements of this section by providing evidence of its educational plan, financial resources, facilities expertise, and management expertise. Management expertise must be established by demonstrating, to the authority's satisfaction, that key personnel (e.g., Chief Executive Officer, President, Operations Manager, Chief Financial Officer, Principal, etc.) involved in operating the applicant charter school have at least two academic years of experience in management positions at other charter schools in California. To establish the required level of management experience, the applicant must provide:

- (1) Name(s) and address(es) of the charter schools in California where experience was earned;
- (2) Titles, responsibilities and duties of the key personnel at the charter school(s);
- (3) Length of tenure of the key personnel at the charter school(s);
- (4) Name(s), address(es), phone number(s) and other contact information of the key personnel's immediate supervisor(s) and the President(s) of the charter school(s)' governing board;
- (5) Student performance data for the charter school(s) covering the period of service; and
- (6) Available information regarding performance of the key personnel at the charter school(s) where the experience was earned.
- (c) Where the application is submitted by a school district or county office of education and the charter school has not operated for at least two academic years as a charter school, the school district or county office of education's experience operating public schools may be used to satisfy the requirements of this section.
- (d) In making its determination regarding whether a charter school is financially sound, the authority shall consider certain factors, including but not limited to:
  - (1) Whether the charter school has complied with the terms of its charter agreement;
  - (2) Whether the charter school is in good standing with its chartering authority;
  - (3) Whether the charter school's audited financial statements are free of material exceptions and "going concern" issues;
  - (4) Whether financial results and projections demonstrate the charter school's ability to operate at least on a break-even basis, historically, as well as in the future taking into consideration the increased obligations resulting from the applicant's participation in the program:
  - (5) Whether the charter school has the ability to make the lump sum payment proposed by the applicant and/or estimated lease payments determined by the authority;
  - (6) In circumstances where a charter school has a guarantor, whether the guarantor has the financial stability, resources, and authority to secure the charter school's commitment to make required lease payments; and
  - (7) Whether the charter school has qualified management and staff.
- (e) The authority will perform a site visit of the charter school facility currently used by any applicant that is located outside of the school district that chartered it. Such visit shall be during hours when pupils are present and instruction is being provided. The authority reserves the right to perform such a visit of any other applicant.

- (f) The authority also may consider any information voluntarily submitted by the granting agency, the school district in which the charter school will be located, the county office of education for the county in which the charter facility will be located, and any school district or county office of education whose students currently or are projected to attend the charter school.
- (g) The authority will provide the board with an initial determination of whether a charter school is financially sound for the purposes of the board establishing the preliminary apportionment.
- (h) Prior to the board's final apportionment, the authority will provide the board with a final determination of whether the charter school is financially sound. The authority reserves the right to withdraw its initial determination that a charter school is financially sound prior to the final apportionment by the board if any material change to the charter school occurs between the preliminary and final apportionment which, in the opinion of the authority, makes the charter school no longer financially sound.

Authority: Section 17078.57, Education Code.

Reference: Sections 17078.52, 17078.53, 17078.56, and 17078.57,

Education Code.

# Section 10155. Preliminary Application Information.

In determining whether a charter school is financially sound for the purposes of the board's preliminary apportionment, the authority shall require the following information be provided by the applicant with its application (Form CSFA 03-01, revised 3/04) for preliminary apportionment:

- (a) Organizational information.
  - (1) History of charter school and founding group
    - (A) Date charter school commenced instructional operations;
    - (B) Description of charter school curriculum, including specific focus or theme;
    - (C) Analysis of competition and charter school's competitive advantage(s), including method of student recruitment and marketing;
    - (D) Description of relationships with the chartering authority and all major funding sources, both public and private;
    - (E) Copy of Articles of Incorporation and Corporate Bylaws (or documentation of charter school's current legal status in the event the charter school is not incorporated); and
    - (F) Copy of charter agreement/approved charter amendment/contract.
  - (2) Copy of all written reports to and from the chartering authority, including annual report and evidence that the chartering authority is engaged in due diligence in its monitoring of the charter school's student and organizational performance data and evidence of the chartering authority's oversight and approval of the charter school's

instruction and curriculum. In addition, if the applicant's charter is due to expire within 12 months of application submission, include written documentation describing the applicant's plan for charter renewal along with any available information regarding the chartering authority's support for the renewal. For any applicant, regardless of the timing of charter renewal, the authority reserves the right to request additional and specific information regarding the applicant's charter renewal status, including information directly from the chartering authority;

- (3) The charter school's most recent business plan and/or strategic plan. If possible, such plans should encompass the next three academic years. For expansions, staffing plans also must be submitted:
- (4) The operational agreement or memorandum of understanding between the charter school and the chartering authority;
- (5) Historical, current, and projected enrollment for the next three years, and the charter school's waiting list, if available;
- (6) Targeted student population and student retention percentage for all years of operation of the charter school;
- (7) Student performance data for the past three academic years;
- (8) List of the charter school's Board of Directors including their occupations, cities of residence, and terms of office; and
- (9) Resumes of key staff members (e.g., Chief Executive Officer, President, Operations Manager, Chief Financial Officer, Principal, etc.) of the charter school.
- (b) Financial information.
  - (1) The charter school's organizational budgets for the current and next fiscal years;
  - (2) The charter school's projected income statements, balance sheets and cash flows for at least the next three years, or through the first full academic year of operation of the applicant school, whichever is longer. Include written assumptions;
  - (3) The charter school's audited financial statements, including notes, for the last three fiscal years. If the charter school is in its third year of operation, only two fiscal years of audited financial statements are necessary;
  - (4) The charter school's anticipated financial contribution to the project, including any lump sum payment to be made to meet its local match requirements by or on behalf of the charter school, and the source of the anticipated financial contribution;
  - (5) The charter school's most current available monthly financial statement (unaudited), including a year-to-date financial statement, with a comparison to budgeted year-to-date, current total annual budget, and prior year actual-to-date; and-
  - (6) Where a charter school has a guarantor, financial information, as described in Section 10159, related to the guarantor.

- (c) All Material Contracts.
  - (1) List and copy of all material contracts, including, but not limited to, management, support services, transportation contracts, and any such anticipated contracts involving use of space or equipment to be financed with Program funds;
  - (2) A description of services provided by the vendor to the charter school; and
  - (3) For those charter schools contracting with educational management organizations, the following information also must be provided:
    - (A) Brief history of the organization, including most recent annual report;
    - (B) Description of who is served by the organization, including mission and targeted geographic area;
    - (C) Budget of the organization for the current and next three fiscal years;
    - (D) Financial audits of the organization for the last three fiscal years;
    - (E) Resumes for key staff of the organization;
    - (F) List of Board of Directors of the organization, including their occupations and cities of residence;
    - (G) Contact information for the organization; and
    - (H) A narrative describing the organization's scope and strategic plan for the next three years.
- (d) Legal Status Questionnaire.
  - A completed Legal Status Questionnaire submitted in the form set forth by the authority as part of Form CSFA 03-01, revised 3/04, and which can be found at www.treasurer.ca.gov/ csfa/charter/application.pdf.
- (e) For a charter school which is governed by a school district, county office of education, or the State Board of Education, if any of the specific documentation requested in this section is not available, the applicant must provide a justification for not providing the specific documentation requested and provide alternative documentation that addresses the requested information.
- (f) For organizations which operate multiple schools or which are applying on behalf of multiple schools, the information requested in this section must be submitted specifically with respect to each school for which an application is submitted, along with such information for the organization as a whole.
- (g) Failure to provide sufficient required information as described in this section, in a timely manner, may result in the authority's inability to determine the financial soundness of an applicant and the applicant's disqualification from the program.

Authority: Section 17078.57, Education Code.

Reference: Sections 17078.52, 17078.53, and 17078.57, Education Code.

# Section 10156. Method of Determining Whether a Charter School is Financially Sound.

Form CSFA 03-01, revised 3/04, and any other information that is requested or otherwise received by the authority, will be reviewed and evaluated by the authority for purposes of determining whether a charter school is financially sound. In making this determination, the authority will utilize the apportionment eligibility amounts provided by the board and will rely on such amount being sufficient to complete the project, without evaluation or verification by the authority. The authority will evaluate all information to assess:

- (a) the charter school's expected ability to maintain stable financial operations and make estimated lease payments, if applicable;
- (b) any material risks that would threaten the financial or operational viability of the applicant or the charter school;
- (c) current and historical performance, including cash flow, major revenues, degree of reliance on grants and fundraising, enrollment trends, projected average daily attendance, expenses, and debt service coverage, if applicable;
- reasonableness of projected financial performance based on current and historical performance and the charter school's business and/or strategic plans;
- (e) whether the applicant's financial condition is consistent with its planned contributions to the project;
- (f) adequacy of the qualifications and performance of management and personnel to perform necessary administrative, curricular, financial and human resource functions;
- (g) evidence that the applicant is meeting the terms of its charter and is not in imminent danger of having its charter revoked by the chartering authority;
- (h) evidence that the chartering authority performs its required oversight responsibilities, including review of student and school performance data;
- (i) adequacy of material contracts and ability of the charter school to manage such contracts and meet its obligations under such contracts. Where the charter school has contracted with an education management organization, the authority will perform an analysis of the current and historical financial and operational condition of the organization, in addition to the above;
- (j) results of a site visit, if made pursuant to section 10154(e);
- (k) the impact of any lump sum payment the charter school has indicated it intends to make; and
- (I) where a charter school is using a guarantor, the financial resources, stability, and authority of the guarantor, and the extent to

which the applicant is reliant on the guarantor to meet minimal coverage ratios.

Authority: Section 17078.57, Education Code.

Reference: Sections 17078.52 and 17078.57, Education Code.

#### Section 10157. Ongoing Monitoring of Applicant's Financial Soundness.

- (a) As a condition of the authority's determination that a charter school is financially sound prior to the preliminary apportionment, the authority may require that all applicants determined to be financially sound and receiving a preliminary apportionment provide regular updates, upon request, to the authority on key aspects of their financial condition and operating results. Such updates, may include, but not be limited to the following:
  - (1) semi-annual unaudited financial statements;
  - (2) audited financial statements as they are completed and filed with the California Department of Education and the chartering entity;
  - (3) adopted budgets and interim budget reports filed with the charter school's chartering entity; and
  - (4) notice of any material change to the enrollment, student performance, charter status, or financial condition within 45 days of such material change.
- (b) Where a charter school has a guarantor, similar information to that described in subsection (a) also may be required to ensure the continuing financial stability of the guarantor.

Authority: Section 17078.57, Education Code.

Reference: Section 17078.52, 17078.53, and 17078.57, Education Code.

#### Section 10158. Final Application Information.

- (a) In determining whether a charter school is financially sound prior to the final apportionment, the authority will require the applicant to update information submitted in the original application for preliminary apportionment, including, but not limited to:
  - (1) Any material changes to information provided pursuant to section 10155(a), (b), (c) and (d), and updates, including, but not limited to:
    - (A) If applicable, renewals and amendments to the charter agreement/contract and any operational agreement or memorandum of understanding between the charter school and the chartering authority;
    - (B) Copies of all written reports to and from the chartering authority, including the annual report and evidence that the chartering authority continues to engage in due diligence in

- its monitoring of the charter school's student and organizational performance data, and evidence of the chartering authority's oversight and approval of the charter school's instruction and curriculum, since the preliminary application was submitted;
- (C) Updated business and strategic plans encompassing the next three academic years must be provided;
- (D) Current enrollment, targeted student population, and student retention rates for all years after the date of the preliminary apportionment but prior to the final apportionment;
- (E) Projected enrollment for the next three years, and current waiting list, if available;
- (F) Student performance data for all years after the date of the preliminary apportionment but prior to final apportionment;
- (G) Current list of the Board of Directors, including their occupations, cities of residence, and terms of office;
- (H) Resumes of new key staff, along with notice of any resignations or terminations of key staff originally identified in the application;
- (I) Audited financial statements for all years ending not less than 180 days after the preliminary apportionment and prior to the final apportionment;
- (J) Most current monthly unaudited financial statement, including year-to-date financial statement, with comparison to budgeted year-to-date, current total annual budget, and prior year actual-to-date;
- (K) Updated financial information regarding the guarantor, if applicable;
- (L) Any material changes in material contracts existing as of the date of the preliminary apportionment and additional material contracts entered into since the preliminary apportionment, including any changes to educational management organization contracts, if applicable; and
- (M) A completed Legal Status Questionnaire submitted in the form set forth by the authority, as part of Form CSFA 03-01, revised 3/04, and found at www.treasurer.ca.gov/csfa/charter/application.pdf, reflecting any changes since the application.
- (b) In the event that the charter school's charter is not renewed or is revoked at any time before a final apportionment, the authority will notify the board that the charter school is no longer financially sound.

Authority: Section 17078.57, Education Code.

Reference: Sections 17078.52 and 17078.57, Education Code.

#### Section 10159. Use of a Guarantor

If an applicant is opting to make its local share match via a lease, the applicant may support its application with a guarantor that is willing to provide a commitment to guarantee the lease. The guarantor may be an individual, governmental entity, or a for-profit or non-profit organization. Where an applicant intends to use a guarantor, the guarantor must demonstrate its commitment to the guaranty and its financial capability and legal authority to make such a guaranty by taking the following steps:

- (a) Submit a letter, drafted in conjunction with authority staff, describing the terms of the guarantor's commitment with the charter school's application for preliminary apportionment.
- (b) Submit the following information with the charter school's application for preliminary apportionment:
  - (1) A Legal Status Questionnaire completed by the guarantor and submitted in the form set forth by the authority, as part of Form CSFA 03-01, revised 3/04, and found at www.treasurer.ca.gov/csfa/charter/application.pdf;
  - (2) If the guarantor is a corporation, a copy of the by-laws and Articles of Incorporation. If the guarantor is not a corporation, other documents which describe the legal structure of the guarantor;
  - (3) Where applicable, a list of the guarantor's Board of Directors, including their occupations, cities of residence, and terms of office;
  - (4) Where applicable, a copy of the guarantor's authorization or approval by its governing board to undertake the guaranty;
  - (5) A minimum of three letters of reference from financial institutions with which the guarantor does business;
  - (6) Financial statements, audited if applicable, for the three years prior to the date of application. Financial statements shall include budgets, cash flow statements, and balance sheets, and any written assumptions; and
  - (7) Financial projections which include, but are not limited to, liquidity, balance of funds, and net assets for at least the next three years, or through the first full academic year of operation of the applicant school, whichever is longer.
- (c) Submit a fully executed guaranty agreement, drafted in conjunction with authority staff, at the time of release of funds, whether for an advance apportionment or for the final apportionment.
- (d) The information required in section 10159(b) also must be updated upon the charter school's application for advance apportionment and final apportionment. The authority also reserves the right to request periodic updates of information provided by the guarantor between the preliminary apportionment and final apportionment.

Authority: Section 17078.57, Education Code. Reference: Section 17078.57, Education Code.

#### Section 10160. Payment of Local Matching Share.

- (a) Facilities funded pursuant to the program shall have a 50 percent local share matching obligation that may be paid by the applicant through lease payments which may be reduced in the case of a lump sum payment.
- (b) If the applicant elects to make lease payments in lieu of a lump sum local matching payment, the authority will determine the lease payment schedule by amortizing one-half of the total approved project costs, minus any lump sum payments, over the term of the lease payment period for each applicant prior to the final apportionment and notify the board and the applicant.
- (c) If the applicant is receiving a significant contribution from a third party, the applicant shall provide information describing whether the contribution will be used to cover costs which are in excess of the eligible costs as determined by the board or to be used to meet the applicant's local matching share or both.
- (d) To be eligible for matching share financing, the charter school must demonstrate, to the authority's satisfaction, all of the following:
  - (1) it is financially sound;
  - (2) it can pay the matching share through lease payments at the rate paid on moneys in the Pooled Money Investment Account as of the date of fund disbursement that results in an amortization schedule of no more than 30 years; and
  - it has a minimum debt service coverage ratio determined by the authority to be sufficient, but in no event to be less than 1.0x.
- (e) Upon advance or final apportionment, the authority will prepare a lease agreement on behalf of the board for the applicant that contains security, reporting, and default provisions as described in sections 10159 and 10160.

Authority: Section 17078.57, Education Code.

Reference: Sections 17078.54, 17078.57 and 17078.58, Education Code.

#### Section 10161. Security Provisions.

- (a) Title to project facilities shall be held by the school district in whose boundaries the facility is to be physically located, in trust, for the benefit of the state public school system.
- (b) Any person or entity providing a substantial contribution that is applied to the costs of the project in excess of the state share and the local matching share may be granted a security interest to be satisfied from the proceeds, if any, realized when the property is ultimately disposed of. If the contribution was made for the explicit purpose of purchasing any asset with a normal life expectancy of less than twenty years, the security interest will be adjusted to reflect the depreciation of the asset(s).

- (c) Any person or entity that provides a contribution to the applicant which is used solely to assist the applicant in meeting its local matching share shall not be entitled to a security interest as provided in subsection (b). Where the contribution results in total project funding beyond the state share and local matching share, the contributor's security interest shall be limited to the amount in excess of the state share and local matching share.
- (d) If a default occurs and all lease payments have not been made, the security interest of any person or entity providing a substantial contribution to the costs of the project shall be satisfied only after the account is reimbursed for any remaining unpaid local matching share.
- (e) Specific terms of security provisions for persons or entities providing a substantial contribution shall be determined on a case-by-case basis.

Authority: Section 17078.57, Education Code. Reference: Section 17078.57, Education Code.

#### Section 10162. Reporting and Default Provisions.

- (a) Reporting provisions within the lease agreement will include, but not be limited to, the requirements that all recipients of program funding shall
  - (1) provide to the authority semi-annual unaudited financial statements;
  - (2) report to the authority any material adverse change in its financial condition that could adversely affect its ability to make its lease payments under the program;
  - (3) report to the authority if the charter school's charter has been revoked or has not been renewed within 30 days of notification of such action, including providing the authority with a copy of the document provided by the chartering authority notifying the charter school of such action;
  - (4) provide to the authority audited financial statements within 120 days of the end of each fiscal year; and
  - (5) obtain from the board prior written consent before incurring any additional indebtedness, which consent may only be given if the authority has determined that the charter school will remain financially sound with the additional indebtedness.
- (b) Default provisions will include monetary penalties for late payments. Upon request of the board, the authority may amend the terms of the lease agreement, including the amortization schedule, where the applicant has established financial hardship to the satisfaction of the authority and the board, and the authority has determined that the charter school will be financially sound under the terms of the revised lease agreement. However, no such amendment may extend the amortization schedule beyond 30 years from the date of disbursement of funds. In the event the chartering authority has revoked or declined to renew the charter, the lease will be considered to be in default and the provisions of Education Code section 17078.62 shall be invoked. In instances where the lease is

in default due to the revocation of the charter or failure to renew the charter, monetary penalties will not be incurred so long as the school district complies with Education Code section 17078.62.

Authority: Section 17078.57, Education Code. Reference: Section 17078.57, Education Code.

#### Section 10163. Integrating Funding.

The authority shall consider any requests made by the board or an applicant to utilize the funding mechanisms provided for in Education Code section 17180(i) to enhance financing provided pursuant to this Program.

Authority: Section 17078.57, Education Code. Reference: Section 17078.57, Education Code.

#### Section 10164. Advance Apportionment.

- (a) For purposes of this article, "advance apportionment" is defined as an advance release of funds for design or site acquisition prior to the approval of the project by the Department of General Services.
- (b) Where a charter school has applied to the Board for an advance apportionment, the authority will conduct a review of the charter school's financial status at the time of the application for advance apportionment to determine whether the charter school has maintained a financially sound status. The authority may, in connection with this review, request updates of any information that was provided in the charter school's preliminary application, as described in Section 10155. Furthermore, where the charter school has a guarantor, the review may include a request of updates of any information that was provided by the guarantor in connection with the charter school's preliminary application, as described in Section 10159.

Authority: Section 17078.57, Education Code.

Reference: Sections 17078.53 and 17078.57, Education Code.